



# CASE

## CENTER FOR THE ADVANCEMENT OF SOCIAL ENTREPRENEURSHIP

### Nonprofit Applicants for Fuqua On Board 2010-2011

*As of 09/16/2010*

To date, the following organizations have requested Duke MBA student assistance through the Fuqua On Board program during this academic year.

- Boy Scouts of America - Occonechee Council
- Calvary Ministries of the Westend Community, Inc
- Caring House
- Carter Community Charter School
- Clean Energy Durham
- Community Health Coalition, Inc.
- Durham Community Land Trustees
- Durham Crisis Response Center
- Durham Interfaith Hospitality Network
- Durham Literacy Center
- Durham Nativity School
- El Centro Hispano
- Forest at Duke, The
- Genesis Home
- Girls on the Run of the Triangle
- Habitat for Humanity of Durham, Inc
- Junior Leadership Durham, Inc.
- Kiran Inc
- Movement of Youth
- Partners for Youth
- Piedmont Wildlife Center
- Read Seed, Inc
- Ronald McDonald House
- Scrap Exchange, The
- Sister Communities of San Ramon, Nicaragua
- Threshold
- Triangle Family Services
- Triangle Residential Options for Substance Abusers, Inc (TROSAs)
- Walltown Children's Theatre
- Youth Quest

For more information on each of these organizations, see the following pages and browse their websites. This directory will be updated if and when we receive additional requests; **updated versions of this document will be posted at <http://drop.io/FOBorgs1011>** .

For general information on the Fuqua On Board program, and to apply to participate in 2009-2010 (applications due Sept. 22, deadline extended), please go to:

**[www.fuquaonboard.org](http://www.fuquaonboard.org)**

**You may also access the online application form directly at:**

**<http://www.surveymonkey.com/s/FOBmbaApp10>**

*To submit or update your preferences among the organizations, please go to:*

**<http://www.surveymonkey.com/s/FOBprefUpdate2010>**

If you have any questions, please contact CASE Managing Director Matt Nash, [fob@fuqua.duke.edu](mailto:fob@fuqua.duke.edu) .

# Boy Scouts of America - Occoneechee Council

**Field:** Youth Development

**Website:** [www.ocscouts.org](http://www.ocscouts.org)

**Mission:**

To prepare young people to make ethical and moral choices over their lifetimes by instilling in them the values of the Scout Oath and Law.

**Activities:**

Beneficially involve every eligible child and thier family in the fun and adventure of our programs. Cub Scouting (boys 1st grade - 5th grade), Boy Scouting (boys 6th grade - high school) and Venturing (coed - high school).

**Annual Budget:** \$3,500,000

**Staff:** 22

**Volunteers:** 7,000

**Comments on Board of Directors:**

A strong cohesive group with 50 + board members and an additional 25+ advisory/honorary members. The board is a "working board" with every member expected to become involved in at least one subcommittee. Currently developing a new strategic plan, the board is deeply engaged in critical projects and issue of the council.

**Key Challenges / How FOB Students Can Help:**

Program implementation, manpower recruitment and development (training), sustainable fundraising and special event development.

**Committees or Teams that Need Help:**

Program and Activities, HR/Training or Finance depends on the students' interest and background.

**Frequency & Location of Board Meetings:**

September, November, January, March, May & June. Fourth Thursday - noon. January and June are evening meetings.

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Calvary Ministries of the Westend Community, Inc. **(Lyon Park Community Center)**

**Field:** Community Center / Youth Development / Social Services

**Website:** None

**Mission:**

Calvary Ministries of the Westend Community, Inc. seeks to revitalize the West End community of Durham by providing educational, health care and job training programs and housing initiatives.

**Activities:**

Our main activities/programs have been an annual fundraiser(golf tournament), leasing of the facility to other non-profits, providing opportunities for education,cultural development, health care activities for the community and surrounding areas of Durham through programmed activities by ways of grants and/or partnerships.

**Annual Budget:** \$642,705

**Staff:** 2 Part Time

**Volunteers:** 10

**Comments on Board of Directors:**

We presently have 13 board members. Board members are busy community people (this is what you want), some have been on the board for a long period of time. Presently the board does not work using a committee structure. The board is in a transition period and would welcome support and new energy. Recruitment of more diverse board membership

**Key Challenges / How FOB Students Can Help:**

Establishing a workable budget, fundraising, marketing, management of community center

**Committees or Teams that Need Help:**

Financing Fundraising Marketing

**Frequency & Location of Board Meetings:**

Once Per Month. Second Tuesday of the month, 7:00 p.m. in the Conference room at the Lyon Park Community Center

**Students Who Served on Board Last Year (if any):**

James Chambers '10 & Kevin Meagher '10

## Caring House

**Field:** Health

**Website:** [www.caringhouse.org](http://www.caringhouse.org)

**Mission:**

Caring House's mission is to provide comfortable, supportive, and affordable housing for adults receiving outpatient treatment for cancer at the Duke Comprehensive Cancer Center and one or two accompanying family members or friends.

**Activities:**

I'm not sure I understand this question but...we have a Fall Gala which is our biggest fundraiser, we have an annual fund and are soon to hire a Development Director. We also have a Patient Stay Support Program which helps patients afford the costs of Caring House charges.

**Annual Budget:** \$475,000

**Staff:** 3 soon to be 5

**Volunteers:** 85

**Comments on Board of Directors:**

We have 20 directors presently. Most members have been involved with CH for many years. All members are passionate and work extremely well together. We have just begun working on a strategic plan with regard to expansion and they have pulled together as a team to attack this task. Founders and pillars of days gone by are still very involved with CH. It's an amazing place with an extremely strong board.

**Key Challenges / How FOB Students Can Help:**

Key Challenge for CH is with the Duke Comprehensive Cancer Center expanding their outpatient area, expansion of Caring House and the need for more bedrooms is a big area of consideration. Strategic planning and business plans will be necessary in order to determine the feasibility of growth. We are presently 18 bedrooms and they would like to see us expand to 40 or 60 bedrooms.

**Committees or Teams that Need Help:**

Students can be heavily involved with expansion projects and present day operations and how we can run CH more effectively both fiscally and through personel.

**Frequency & Location of Board Meetings:**

General Board meets Quarterly and Executive Board meets quarterly. We would want students at both sets of meetings. First Tuesdays, 5:30pm at Caring House. August, September, November, December, February, March, May and June

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

# Carter Community Charter School

**Field:** Education

**Website:** [WWW.CARTERSCHOOL.ORG](http://WWW.CARTERSCHOOL.ORG)

**Mission:**

Carter Community School, a free public school of choice, seeks to develop a community of learners who are prepared to function as knowledgeable citizens in society through participation in experiences that make learning relevant to their everyday lives.

**Activities:**

Carter Community School is a free public school of choice that serves students in grades K-8 ages 5-14. The main objective is to prepare children academically, socially, physically, and emotionally, for continued development along the educational continuum. This objective is met by following the guidelines of the NC Standard Course of Study for children in all NC public schools.

**Annual Budget:** \$1.8 million

**Staff:** 25

**Volunteers:**

**Comments on Board of Directors:**

The board consists of 11 members. The board works well together and participates in actively in strategic planning. Most of the current board members serve or have served on other nonprofit and for profit boards in the past and have a good sense of the functions of an effective board.

**Key Challenges / How FOB Students Can Help:**

Our current transportation system is contracted out to a third party. We need help to prepare to take this service in-house in 2011.

**Committees or Teams that Need Help:**

Transportation, Facilities, Budget

**Frequency & Location of Board Meetings:**

Every Other Month. TBD

**Students Who Served on Board Last Year (if any):**

Malik Burnett '11 & Ashanti Herndon '10

# Clean Energy Durham

**Field:** Sustainability

**Website:** [www.cleanenergydurham.org](http://www.cleanenergydurham.org)

**Mission:**

To assist citizens in Durham County to reduce fossil fuel use by creating and sustaining innovative, effective, and replicable programs that become models for the rest of the United States.

**Activities:**

Creating & supporting neighborhood energy committees that sponsor workshops, volunteer activities, & tracking & reporting energy use. Connecting neighborhoods through common activities. Administering a catalog for donations to local energy projects. Training other communities in our successful models.

**Annual Budget:** \$400,000

**Staff:** 3 (plus 4 part-time)

**Volunteers:** over 100

**Comments on Board of Directors:**

We have a very congenial and hard working board. We currently have 10 board members. There is a very strong board committee on strategic planning.

**Key Challenges / How FOB Students Can Help:**

We are now preparing to scale up for work beyond Durham. This means developing our business model so that we can train other communities in our work. This is an excellent opportunity for FOB student assistance. In addition, we continue to work on general marketing, which is another area where FOB students can be very helpful.

**Committees or Teams that Need Help:**

Strategic Planning Committee, plus short term committees on event planning and annual report and fundraising.

**Frequency & Location of Board Meetings:**

Once Per Month. 4th Thursday of each month from 6:00 to 7:30 pm at 331 W. Main Street.

**Students Who Served on Board Last Year (if any):**

Karen Luby '11 & Jennifer Snook '11

Community Health Coalition, Inc.

**Field:** Health

**Website:** [www.chealthc.org](http://www.chealthc.org)

**Mission:**

The mission of the Community Health Coalition, Inc. is to reduce the rate of health disparity between African Americans and the general population

**Activities:**

The Community Health Coalition utilizes community and institutional resources to offer health education events, to sponsor programs aimed at reducing the incidence of disease and death, and to promote preventive health activities that improve the quality of life among African-American residents living in Durham. This is accomplished through an HIV-AIDS Program, a Diabetes Project, A Breast Cancer Project, a Breastfeeding Project, a Cardiovascular Disease Project, a Minority Infant Mortality Project, and an Eat Smart Be Active Project.

**Annual Budget:** \$230,000

**Staff:** 7 part-time

**Volunteers:** 15

**Comments on Board of Directors:**

The Community Health Coalition currently has 12 seated members. Board members are equally engaged on issues that relate to the Coalition's mission. The effectiveness of Board members will be challenged when there are opportunities for using a more structured and goal/outcome directed approach. Because of the infrequency of board meetings, the members have not had an opportunity to follow up on programmatic issues and evaluate their effectiveness over a period of time.

**Key Challenges / How FOB Students Can Help:**

The Community Health Coalition is currently facing a number of challenges; most notably organizational, financial and manpower. It would be ideal to have students from the Duke MBA program review the current organizational and operational procedures to provide us with both short term and long term strategies that will enable us to respond more appropriately to requests for partnerships and community based participatory research activities for which we are being recruited.

**Committees or Teams that Need Help:**

The Strategic Planning Committee of the Coalition is convening its first Strategic Planning meeting in over five years on September 21, 2010. During this meeting, it is anticipated that suggestions and recommendations to address health disparities in the Durham community will be forthcoming from community stakeholders for Board members to discuss. This information, along with data from health information systems, will formalize the direction and planning strategies of the Committee. In addition, the group is expected to consider how the Coalition will meet the directives of the Healthy People 2020 federal and state plans. This committee will produce a 10-year Strategic Plan for the Community Health Coalition to use to plan and implement all of its activities

**Frequency & Location of Board Meetings:**

The Board meets twice a year in October and May at various locations in Durham. The meetings are held on the third Thursday of October and May. Committees meet more frequently.

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Durham Community Land Trustees

**Field:** Community Development / Affordable Housing

**Website:** [www.dclt.org](http://www.dclt.org)

**Mission:**

Durham Community Land Trustees is a nonprofit, community-based organization. Our mission is to provide permanently affordable, community and resident controlled housing for low and moderate income people and to promote revitalization of the neighborhoods in which we operate.

**Activities:**

DCLT's main activity is to provide permanently affordable housing for low and moderate income families. We do this via both homeownership and rental housing. Our main activity for the coming year is new construction of housing units for homeownership with a focus on green building and energy efficiencies, strategically acquiring properties in our target neighborhoods, planning for future development and developing senior housing for rental with supportive services.

**Annual Budget:** \$600,000

**Staff:** 6

**Volunteers:** 0

**Comments on Board of Directors:**

DCLT has a very diverse Board of Directors consisting of 16 members. Members represents the general public (5); the neighborhoods we serve (5); our residents (5) and governmental (1). Board is committee structured and actively involved in strategic decision making. Most committees function effectively.

**Key Challenges / How FOB Students Can Help:**

Key challenges would include 1. evaluation of current resale formula and development of a marketing strategy. 2. Development of a strategic plan. and 3. Implementation of our sustainability plan.

**Committees or Teams that Need Help:**

FOB would work with DCLT's CARE Committee on evaluating the resale formula and ways to improve its marketing.

**Frequency & Location of Board Meetings:**

Once Per Month. 2nd Monday of each month from 6:00pm - 8:00pm at DCLT's office.

**Students Who Served on Board Last Year (if any):**

Blair Reeves '11 & Ray Sorrentini '11

## Durham Crisis Response Center

**Field:** Violence Against Women

**Website:** [www.durhamcrisisresponse.org](http://www.durhamcrisisresponse.org)

**Mission:**

The Durham Crisis Response Center works with the community to end domestic and sexual violence through advocacy, education, support and prevention.

**Activities:**

For survivors of domestic violence or sexual assault, DCRC provides 24-Hour Crisis Line to provide support through active listening, crisis intervention, community referrals, safety planning and emergency room accompaniment for survivors of domestic violence and sexual assault; Temporary Emergency Shelter; Information and Case Management to address any needs that they may have to rebuild their lives free from violence; Sexual Assault Services for Individuals & Families, including personal case management, crisis intervention and ongoing emotional support, and advocacy and accompaniment (to court, the hospital, and follow-up medical appointments); Legal Advocacy (information, support and advocacy for victims of domestic and sexual violence throughout the criminal or civil justice system); Survivors' Groups: and Specialized Safety Programs, including alarm systems, 911 ready cell phones, and safety planning free of charge to high-risk victims of domestic violence and sexual assault. In addition, DCRC provides community education and training and other community services.

**Annual Budget:** \$814,745

**Staff:** 13

**Volunteers:** 50

**Comments on Board of Directors:**

We are currently a small Board with 10 members, and we need to expand. In the past 2 years the Board has improved its committee system, and we now have 4 working committees (executive, fundraising, board development, finance). We have been focussed on crisis management with budget shortfalls for the past two years, but we are now in a position as a Board to begin to develop strategic planning.

**Key Challenges / How FOB Students Can Help:**

We are facing challenges in fundraising as a Board. The Board needs to step up its fundraising capabilities. We have improved our working committees and infrastructure in the past 2 years, and this now positions us to take on bigger fundraising projects. We also face a Board recruitment challenge. We are a small Board and need to be able to recruit 4-5 new members with each class.

**Committees or Teams that Need Help:**

Fundraising Committee, Board Development Committee

**Frequency & Location of Board Meetings:**

Once Per Month. 4th Tuesday of every month, 6:00-7:30 pm at DCRC offices: 206 N Dillard Street, Durham, NC 27701

**Students Who Served on Board Last Year (if any):**

Ericka Binkley '11 & Stephanie Lam '11

## Durham Interfaith Hospitality Network

**Field:** Shelter / Basic Needs

**Website:** [www.dihn.org](http://www.dihn.org)

**Mission:**

Durham Interfaith Hospitality Network addresses the immediate and ongoing needs of homeless families by mobilizing Durham congregations and people of faith to help families move toward residential stability and self-sufficiency. families move toward residential stability.

**Activities:**

Durham Interfaith Hospitality Network is a not-for-profit, non-denominational association of 30-plus Durham area congregations, which uses church volunteers and facilities to feed and provide shelter for homeless families.

**Annual Budget:** \$160,000

**Staff:** 2

**Volunteers:** 800

**Comments on Board of Directors:**

Board is made up of 11 members with 3 year terms; about 1/2 the board has been working together longer than 6 months. Board gets along well together but has had difficulty in stabilizing the board long enough to get real working committees going. A marketing team has just gotten going and that seems to have good momentum.

**Key Challenges / How FOB Students Can Help:**

1. Stabilize and grow the funding to support our core mission. 2. Increase awareness and visibility for Durham IHN within the Triangle. Those are in order to : 3. Build and establish support networks to ensure lasting change for alumni (e.g. Circles of Support and Aftercare program). 4. Expand to include a net new, second rotation serving homeless population suffering from mental health illnesses. Duke MBA students can bring a fresh perspective on new approaches, and can directly contribute as they have done in the past.

**Committees or Teams that Need Help:**

To be determined with students

**Frequency & Location of Board Meetings:**

Once Per Month. 3rd Mondays at 7pm, currently at Duke Memorial

**Students Who Served on Board Last Year (if any):**

Maura Carew '10 & Amar Srinivasan '10

## Durham Literacy Center

**Field:** Literacy / Education

**Website:** [www.durhamliteracy.org](http://www.durhamliteracy.org)

**Mission:**

The mission of the Durham Literacy Center is to empower the lives of Durham residents who want to enrich their lives by improving their literacy skills.

**Activities:**

Adult Literacy English for Speakers of Other Languages GED training for out-of-school youth The DLC serves 500 individuals annually (65% Latino, 30% African-American and 5% White). DLC works with a variety of partners including government agencies, United Way, private foundations as well as hundreds of individual contributors and supporters

**Annual Budget:** \$400,000

**Staff:** 5 fulltime, 5 parttime, 4 AmeriCorp Members

**Volunteers:** 120 annually

**Comments on Board of Directors:**

DLC has an extremely effective and active board. Most work is performed through committees, Executive, Resource Mobilization, Finance, Program and Human Resources. Ad Hoc committees deal with special needs like facilities, technology and anniversary celebrations. - Board has 18 members. - Five working committees. - DLC is in second year of a five-year strategic plan

**Key Challenges / How FOB Students Can Help:**

Key organizational challenges relate to marketing, planning and community outreach. Three examples: 1. Acquiring a permanent facility. Students can assist the Capital Campaign team with planning and production of materials. 2. Using social media to promote the program. Students can assist with development of a Facebook Fan Page and development of a plan for e-marketing 3. How to honor 25 years of service to Durham. Students ca serve on the board committee planning 25th anniversary events at the end of this year.

**Committees or Teams that Need Help:**

We would like the members to serve on Resource Mobilization and the 25th anniversary committees. The anniversary committee is a sub committee of Resource Mobilization.

**Frequency & Location of Board Meetings:**

Once Per Month. Board meets on third Thursday at the NC School of Science and Math. Board Committee meets at the DLC office located at 4235 University Dr., Durham NC at 5:30pm every third Wednesday.

**Students Who Served on Board Last Year (if any):**

Paige Elisha '11 & Kimberly Whitehead '11

# Durham Nativity School

**Field:** Education

**Website:** [www.durhamnativity.org](http://www.durhamnativity.org)

**Mission:**

We are tuition free middle school for economically disadvantaged boys located in Durham. We seek to academically and socially prepare our young men during middle school, 6th, 7th and 8th grade and then place them in private high schools fully funded with the expectation of completing high school and going on to college. We are an 11 year program as we follow our students after they complete middle school. One of our ultimate goals would be for these young men to return to Durham as community change agents.

**Activities:**

Middle school education which encompasses both rigorous college preparatory academics as well as community service based experiences.

**Annual Budget:** \$500,000

**Full Time Staff:** 12

**Comments on Board of Directors:**

18 Board Members. All are active members of the Durham community as well as a cohesive group for the school. They have a yearly strategic planning meeting in which everyone participates. There are multiple board committees that work effectively but would serve well to have advice or direction given.

**Committees or Teams that Need Help:**

Open for discussion with FOB students.

**Frequency & Location of Board Meetings:**

Meeting quarterly at the school. 1004 North Mangum Street Durham, NC

**Students Who Served on Board Last Year (if any):**

Jill Otto '11 & Eyal Levi '11

# El Centro Hispano

**Field:** Latino Outreach, Advocacy, and Community Services

**Website:** [www.elcentronc.org](http://www.elcentronc.org)

**Mission:**

El Centro Hispano is a grassroots community based organization dedicated to strengthening the Latino community and improving the quality of life of Latino residents in Durham, North Carolina, and the surrounding area.

**Activities:**

El Centro Hispano provides a variety of direct services and educational opportunities. Program areas include health services (annual health fair, HIV/STD education, DWI prevention, smoking cessation); family programs (Mother Reads, ESL classes, Circle of Study/Literacy); and youth programs (escuelita, youth group JLA, summer camp, Enlaces). El Centro has a Resource Office dedicated to helping community members connect with additional community services and resources. El Centro Hispano works with target neighborhoods to help residents become empowered to serve as leaders in their communities.

**Annual Budget:** \$1,000,000

**Full Time Staff:** 20

**Comments on Board of Directors:**

The Board is a "working board", meaning that they are very involved in strategic decision making. The sub-committees, which are finance, fundraising, personnel, board affairs, publicity/communications, executive committee, health fair planning committee, are very involved in their respective areas of the organization. Currently there are 8 active board members.

**Key Challenges / How FOB Students Can Help:**

1) El Centro needs more physical space and parking and is considering moving to a larger facility nearby. We would like students to help the Board analyze the costs, risks, and benefits associated with moving locations and owning versus renting a facility. 2) El Centro is working to strengthen their organizational capacity and increase fundraising to support administrative/organizational costs. Most of grants we currently have only support programmatic costs. The Board has come up with several ideas to raise funds, but would be interested in working with students to develop a strategic plan for effective fundraising.

**Committees or Teams that Need Help:**

Fundraising and Finance.

**Frequency & Location of Board Meetings:**

Once Per Month. The Board meets on the fourth Wednesday of the month from 6-8 PM in the lower level of the El Centro office building (201 West Main Street).

**Students Who Served on Board Last Year (if any):**

Sharon Liu '10 & Criss Norris '11, with additional support from Jason Park '10

## The Forest at Duke

**Field:** Health / Senior Care

**Website:** [www.forestduke.org](http://www.forestduke.org)

**Mission:**

The Mission of The Forest at Duke is to provide a caring, responsible community that fosters the independence of residents of retirement age by enhancing their ability to lead purposeful, active, healthy, and secure lives.

**Activities:**

The Forest at Duke is located on 47 acres just south of Duke University on Pickett Road. The community consists of 160 apartments in three and four-story buildings, 80 one-story cottages, a community center of approximately 40,000 square feet, and a Health and Wellness Center of approximately 98,365 square feet all designed to accommodate approximately 400 residents. Over 300 residents live in the independent living residences, 40 residents receive skilled nursing care and 49 residents receive adult care services. The community center houses a formal dining room, caf., living room and social lounge, an arts and crafts studio, an auditorium, library, classroom, bank, beauty and barber shop, swimming pool, fitness areas and gift shop. The Health and Wellness Center consists of an outpatient clinic, 52 licensed adult care beds (assisted living), and 40 licensed nursing beds (skilled nursing care). Construction began in August 1990 and the building opened for occupancy September 1, 1992. An expansion and renovation of the facility was recently completed and included the construction of a new 34 bed adult care addition, renovation and reconfiguration of the community center, dining room and common areas, redecoration of existing adult care and skilled nursing areas and the phased reclassification of existing adult care beds to skilled nursing beds. The 34 bed adult care addition opened February 2004. Additionally, 22 of the existing adult care beds have been reclassified to skilled nursing. The Forest at Duke is owned by The Forest at Duke, Inc., a not-for-profit, independent corporation managed by a Board of Directors and a professional management staff.

**Annual Budget:** \$16 million

**Staff:** 275

**Volunteers:**

**Comments on Board of Directors:**

Our Board works very well together and is actively involved in our strategic decision making. Our Board is composed of 16 community leaders from various fields. Several Board members are affiliated with Duke University (one who served as the FOB mentor last year, and will most likely serve again as mentor this year.) Other members come to us from various backgrounds including legal,finance, and healthcare fields.

**Committees or Teams that Need Help:**

To be determined with students.

**Frequency & Location of Board Meetings:**

Quarterly.

**Students Who Served on Board Last Year (if any):**

Laura Finkelstein '11 & Allison Mooney '11

## Genesis Home

**Field:** Shelter / Basic Needs

**Website:** [www.genesishome.org](http://www.genesishome.org)

**Mission:**

Genesis Home works to end homelessness for families with children and young adults by providing housing and supportive services to foster independence.

**Activities:**

Our largest program, Family Matters, provides shelter and services to homeless families with children. The program focuses on increasing earning potential, paying off debt, improving life management skills, improving family functioning and building support systems in the community.

**Annual Budget:** \$675,000

**Staff:** 7

**Volunteers:** 675

**Comments on Board of Directors:**

There us a Board of 14 member with 4 committees. 1. Executive 2. Board Development 3. Program 4. Development The Board works well together and is effectivley reviewing and addressing the needs of the Agency.

**Key Challenges / How FOB Students Can Help:**

In Development we need to broaden our base of support in the corporate sector. In Program, we need to streamline our assessment tools In Leadeship Development, we need to review and revise the Board manual.

**Committees or Teams that Need Help:**

Program: Helping to research best practice and assessment measures. Development: Identify and help broaden the base of support from the corporate sector. Board Development: Helping to put together a board welcome/orientation binder, the prospective board needs matrix, and revising the Executive Director evaluation process

**Frequency & Location of Board Meetings:**

Once Per Month. The second Wednesday of the month at The Center for Responsible lending at 5:30 p.m.

**Students Who Served on Board Last Year (if any):**

Rebecca Dorman '11 & Maureen Spain '11

## Girls on the Run of the Triangle

**Field:** Girls Empowerment / Youth Development

**Website:** [www.gotrtriangle.org](http://www.gotrtriangle.org)

**Mission:**

Girls on the Run of the Triangle, an independent council of the internationally recognized organization GOTRI, offers a unique activity based program that uses running as a vehicle to devlop life skills that prepare and empower girls ages 8-12 for a lifetime of healthy living.

**Activities:**

The GOTR curriculum is a 24 lesson plan character building program. The girls meet once to twice weekly for 12 weeks during both the Fall and Spring. Throughout the 12 weeks the girls complete workouts and games that teach important life skills such as teamwork, leadership, goal-setting, conflict resolution, effective listening and healthy decision making. The girls conclude the 12 weeks with a 5K run/walk. The girls also participate in a community service project.

**Annual Budget:** \$260,000

**Staff:** 3.5

**Volunteers:** over 100

**Comments on Board of Directors:**

Our board is currently 16 members who work well together. Our board has grown in the last 3 years both in size and skill level of our members. This past year our executive director resigned, and we hired a new one, which may prompt the board to review the organization's strategic plan with a new perspective. The board leadership believes that it will be an exciting year, and they look forward to continuing their relationship with Fuqua on Board.

**Key Challenges / How FOB Students Can Help:**

Two years ago our Fuqua on Board students help us to create a development plan for the organization. This year we would like to follow up on that plan to see how we are doing in implementing it. We would also like to review our business, which needs some work.

**Committees or Teams that Need Help:**

The development committee.

**Frequency & Location of Board Meetings:**

Every Other Month. On the 3rd Monday of the month at 6:30-8:30pm at the Girls on the Run office.

**Students Who Served on Board Last Year (if any):**

Kelly Boucher '11 & Karen Lilley '11

## Habitat for Humanity of Durham, Inc

**Field:** Affordable Housing

**Website:** [www.durhamhabitat.org](http://www.durhamhabitat.org)

**Mission:**

To provide safe, affordable home ownership to working families in Durham that do not qualify for conventional mortgage families with income between 25% and 60% of the area median)

**Activities:**

We build houses in partnership with all segments of the community such as educational institutions, corporations, churches, individuals, etc. We sell them to working families and we carry our own mortgages.

**Annual Budget:** \$4,000,000

**Staff:** 18

**Volunteers:** 4,000

**Comments on Board of Directors:**

The board has 20 members, representing a cross section of the community. Board members contribute their time, talent, and treasure. A committee system is in place and active. The board is currently reviewing a new strategic plan that guide operations for the next five years.

**Key Challenges / How FOB Students Can Help:**

Need to continue to refine the governance of the board; need to attract donations from corporations, churches, community organizations, foundations, and individuals. Lack of affordable, buildable land, Specific assignments to be negotiated based upon skills and interests of the students.

**Committees or Teams that Need Help:**

Governance Committee, Resource Development Committee, Finance Committee

**Frequency & Location of Board Meetings:**

Once Per Month. First Thursday of each month

**Students Who Served on Board Last Year (if any):**

Christopher Geurtsen '11 & Eric Roeder '11

## Junior Leadership Durham, Inc.

**Field:** Youth Development

**Website:** [www.juniorleadershipdurham.org](http://www.juniorleadershipdurham.org)

**Mission:**

Junior Leadership Durham is a community-wide program designed to shape the future of high-school students by promoting team-work, developing leadership skills and fostering self-confidence and personal growth. Through active participation, students will interact with business, community and government leaders to gain an in-depth knowledge of Durham and to encourage them to explore ways in which they can contribute to their community.

**Activities:**

The program has seven full day sessions during the school year (Orientation/Team Building, Government, Durham History, Human Needs, Communication/Arts, Health/Environment, Economic Development/Entrepreneurship. Students are exposed to various careers, volunteer opportunities, business/government leaders, and different aspects of the Durham community. The partnership with 4-H has enhanced both service learning and leadership development opportunities for the students who are rising high school sophomores attending Durham public, private, home, and charter schools.

**Annual Budget:** \$6,500

**Staff:** Volunteer run.

**Volunteers:** 19

**Comments on Board of Directors:**

All of our board members work very well together and bring a number of years of experience to the board. We have 15 board members and 4 student board members. Board meets every other month; student sessions meet one day per month from September thru April.

**Key Challenges / How FOB Students Can Help:**

Marketing, Ideas for Fundraising, Assist in developing a 5 year strategic plan, development of new board member orientation package and/or development of mission/vision/bylaws for student alumni association.

**Committees or Teams that Need Help:**

Communications Committee, Fundraising Committee, Financial Committee, Session Planning Committees (9).

**Frequency & Location of Board Meetings:**

Every Other Month. 2nd Thursday, Every other month at 5:30pm - most meeting are held in the Cooperative Extension Office, 721 Foster Street, Durham, NC

**Students Who Served on Board Last Year (if any):**

Arad Levertov '10 & Paul Williams '10

## Kiran, Inc.

**Field:** Crisis Response for South Asian Women and Men

**Website:** [WWW.KIRANINC.ORG](http://WWW.KIRANINC.ORG)

**Mission:**

KIRAN is a multi-cultural, non-religious, community based, South Asian organization. We promote the self-reliance and empowerment of South Asian women & men who are in crisis through outreach, peer support, and referrals in a confidential manner. We spread

**Activities:**

24-hour crisis hotline, client services and case management, resource referrals, language assistance and translation, community education, and support groups

**Annual Budget:** \$150,000

**Staff:** 1

**Volunteers:** 15

**Comments on Board of Directors:**

Currently we have a 6 member boards. Until recently the board has been heavily involved with the day to day operations of the organization and we are transitioning from being a working board to a governing board. We have no current committees, although we would like to form them as well as recruit additional board members from across the state. Staff would like the board to initiate a strategic planning process, as well as look at sustainability for the organization since we are completely dependent on grant funding.

**Key Challenges / How FOB Students Can Help:**

Our board is stable but we'd like to get them more involved with fundraising and strategic planning. We need some additional and fresh perspectives on the board and we are hoping that Fuqua students can bring their strategic planning, business know-how, and real-world acumen to the table.

**Committees or Teams that Need Help:**

Definitely looking at strategic and sustainability planning

**Frequency & Location of Board Meetings:**

Every Other Month. Weekends, locations vary around the Triangle

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Movement of Youth

**Field:** Youth Development

**Website:** [www.movementofyouth.org](http://www.movementofyouth.org)

**Mission:**

To prepare youth to lead and succeed in the 21st century by enriching, engaging, and empowering them through mentoring and targeted programming.

**Activities:**

Movement of Youth provides three primary services during the school year: 1:1 Mentoring, Saturday Academy, and Community Outreach. Through this dynamic design, participants receive intellectually challenging programming, positive role models to help set long-term aspirations as well as the mentoring and financial support required to nurture and fulfill those aspirations. Students selected for the program also have the added bonus of access to internships and summer programs at the University of North Carolina at Chapel Hill, North Carolina State University, and Duke University.

**Annual Budget:** \$20,000

**Staff:** Volunteer led.

**Volunteers:** 189

**Comments on Board of Directors:**

We recently restructured our board and have 10 members in place. We have a great team that is action-oriented. Our board has a mixture of public and private sector professionals who bring a wealth of experience to the organization.

**Key Challenges / How FOB Students Can Help:**

- Growth management - Fund development Our organization continues to grow at a tremendous pace. We need help managing this growth to make sure that we have the resources in place to accommodate the youth we serve. A key piece of growth management is fundraising--we need to identify individual donors and corporations in the area to target for contributions. We recently developed a 1-year fund-development plan and will need help executing the plan.

**Committees or Teams that Need Help:**

- Strategic Planning - Fundraising - Recruitment & Expansion

**Frequency & Location of Board Meetings:**

Quarterly. Second Thursdays (Oct, Jan, Apr, Jul) from 6:00pm to 7:30pm at 2530 Meridian Parkway, Suite 300, Durham

**Students Who Served on Board Last Year (if any):**

Olu Obikoya '11 & Syreeta Thomas '11

## Partners for Youth

**Field:** Youth Development / Mentoring

**Website:** [www.partnersforyouth.org](http://www.partnersforyouth.org)

**Mission:**

Partners for Youth (PFY) is a year-round mentoring and summer job program for teens (ages 14- 19 years) who are residents of Southwest Central Durham and/or students of the nearby schools. PFY is uniquely comprehensive model which matches a team of mentor

**Activities:**

We match the 25 students in our program with 4 mentors (an adult, a Duke undergrad, a teacher and a job-based mentor) who provide, year-round support. We have twice/week tutoring and once/month group activities.

**Annual Budget:** \$114,000

**Staff:** 2 part-time staff members

**Volunteers:** 100

**Comments on Board of Directors:**

We currently have 7 members. A few members who have been on for many years are going off this year. We received a challenge grant last year which required us to raise \$10,000 new sources. We met the challenge, but several of our members are not comfortable with fundraising. We will have another challenge grant this year. We plan to do some work to prepare our board for their fundraising role.

**Key Challenges / How FOB Students Can Help:**

Funding, marketing ourselves, identifying and recruiting high-quality volunteers.

**Committees or Teams that Need Help:**

We particularly need help in the area of marketing. We are trying to elevate our profile.

**Frequency & Location of Board Meetings:**

Quarterly. Wed or Thurs 5-6:30

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Piedmont Wildlife Center

**Field:** Nature

**Website:** [piedmontwildlifecenter.org](http://piedmontwildlifecenter.org)

**Mission:**

The Mission of Piedmont Wildlife Center is to provide essential resources that ensure the health and welfare of native wildlife. Wildlife is an integral part of our ecosystem and a reflection of the health of our environment. We help support wildlife a

**Activities:**

We participate in scientific studies such as the box turtle population study. We offer summer and intersession camps for children and autumn and spring workshops for adults and families. We train interns and volunteers to care for animals, including raptors, and to introduce our education animals to the public at outreach events, e.g., NC Science Festival events in September, and at our park. We staff a hotline for public calls concerning injured wildlife, and we support a network of wildlife rehabilitators. We are also in the process of forming a team of people who will rescue and transport injured animals to these rehabilitators.

**Annual Budget:** \$245,000

**Staff:** 3

**Volunteers:** 60 active; 270 registered and/or annual events only

**Comments on Board of Directors:**

We currently have eight members, four of whom began in March and/or April 2010. Our organization went through a difficult split in June 2009 and divided the organization into two nonprofits. We had four board members remaining after the split, and we are working to develop a new board. Current board members work very well together, and we are planning two, half-day board retreats in the upcoming months to do strategic planning. The organization has reinvented itself in the past 14 months, and new board members are invested in our new mission and direction. We are forming new committees at this time.

**Key Challenges / How FOB Students Can Help:**

We are working to expand our board from eight to 15 board members and to create a board development program that will engage all of our board members in the mission of our organization. Duke MBA students could help us to create this new initiative and bring new ideas to the table.

**Committees or Teams that Need Help:**

The following committees are being formed, and student involvement in any of them would be beneficial: board development, PR/marketing, and fund raising.

**Frequency & Location of Board Meetings:**

Once Per Month. The board meets on the third Thursday of every month, 6:30pm-8:30pm at Piedmont Wildlife Center, 364 Leigh Farm Rd, Durham.

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Read Seed, Inc.

**Field:** Literacy / Social Enterprise

**Website:** [www.readseed.org](http://www.readseed.org)

**Mission:**

The Mission of Read Seed, Inc. shall be to provide free new book ownership to targeted children at least once per year. We believe that every child should own a new book that is age-appropriate and fosters positive self-images. Children who have access to books in their homes have shown statistically significant correlations to increased academic performances. We believe that providing books to children is instrumental in presenting a world of learning and that this experience can benefit children throughout their lifetime.

**Activities:**

Book in a bag program delivers books to all children ages 0 to 7 years old in Durham Public Housing communities. Books for low-income children living outside of DPA occur through office visits and community organizations. Between 2002 and 2006, RSI gave over 30,000 books to children.

**Annual Budget:** \$20,000

**Staff:** 1

**Volunteers:** 25

**Comments on Board of Directors:**

Our board has developed into a good working mix bringing needed skills to help us reach our mission goals. New Chair is Donald Barringer noted for service in local and state education. The 15 members bring marketing, development, finance, nonprofit, management and education experience. We work very well together.

**Key Challenges / How FOB Students Can Help:**

Developing a comprehensive fundraising strategy that encompasses varied sources. Developing media presentations such as videos and promo resources. Networking resources with education contacts at local and state levels. Create a resource manual.

**Committees or Teams that Need Help:**

We generally wait to hear the interests of students and fit needs to their skills and interests.

**Frequency & Location of Board Meetings:**

Quarterly. Meets at 3020 Pickett Road conference room Meets on Monday evening as best for most members

**Students Who Served on Board Last Year (if any):**

Hertantya Tetserawati '11 & Kenneth Yau '11

## Ronald McDonald House

**Field:** Health / Children & Families

**Website:** [www.ronaldhousedurham.org](http://www.ronaldhousedurham.org)

**Mission:**

To provide safe, comfortable, affordable housing for seriously ill children and their families in a home-like setting while the child is receiving treatment in local hospitals; our vision is to seek opportunities to serve more families through new programs and capacity expansion.

**Activities:**

The Ronald McDonald House of Durham provides a home for families to stay while their child receives medical treatment at Duke Children's Hospital and other local health centers. Since 1980, the Ronald McDonald House has provided safe, comfortable and affordable housing options to more than 20,000 families who need a place to call home. Each year the House serves more than 800 families. We are proud to offer a haven of support for families to renew, rest and heal.

**Annual Budget:** \$1,037,000

**Full Time Staff:** 10

**Comments on Board of Directors:**

Approximately 15 members. We are encouraging active involvement in strategic planning, but this is not easy even though most of our board member profiles indicate strategic planning as a strength. In addition, very few of our member profiles indicate fund raising as a strength. Therefore board recruitment is a high priority right now.

**Key Challenges / How FOB Students Can Help:**

Board development in concert with finance committee development are the critical areas of concern at this time. Continuation of Governance Committee strategic planning and recruitment of new trustees; Strengthening our Finance committee to include pro-formas and cash flow projections for general operating and the addition of a capital campaign; in general readiness for a capital campaign and expansion project

**Committees or Teams that Need Help:**

To be discussed with students; Governance Committee and Finance Committee could use assistance.

**Frequency & Location of Board Meetings:**

Every Other Month. 7:30 am every other 3rd wednesday of the month in Feb, April, June, Aug, Oct and December each year

**Students Who Served on Board Last Year (if any):**

Venkat Kopanathi '11 & Jenn Niemeyer '11

## The Scrap Exchange

**Field:** Sustainability / Social Enterprise

**Website:** [www.scrapexchange.org](http://www.scrapexchange.org)

**Mission:**

To promote creativity, environmental awareness and community through reuse.

**Activities:**

The Scrap Exchange collects industrial discards, and distributes the materials through a creative reuse center located in downtown Durham. The reuse center houses a retail store, workshop/party room, art gallery, artist marketplace, warehouse and office. The program additionally has a fee for services traveling creative arts program that travels throughout the Southeast at schools, fairs and festivals.

**Annual Budget:** \$288,000

**Staff:** 5

**Volunteers:** 500

**Comments on Board of Directors:**

The Board has 13 members with a 15 person total capacity. We have a fairly new board, with many members getting used to being on the board and others who are ready to lead. Our committees are effective and are an important aspect of the organizational component. The board is a working board and fulfills many duties due to budgetary constraints.

**Key Challenges / How FOB Students Can Help:**

Capital Campaign: building purchase, increased capacity, and endowment. We need support for regular operations plus help with the Capital Campaign, and all its aspects.

**Committees or Teams that Need Help:**

To be determined with students

**Frequency & Location of Board Meetings:**

Once Per Month. Board meetings are Third Tuesdays from 7-8:30.

**Students Who Served on Board Last Year (if any):**

Rhianon DeLeeuw '11 & Ashwin Moodithaya '11

## Sister Communities of San Ramon, Nicaragua

**Field:** Economic Development / Civic Relations

**Website:** [www.san-ramon.org](http://www.san-ramon.org)

**Mission:**

We do social and economic development projects in a rural impoverished community in Nicaragua. Our goal is to create ties of peace and friendship among citizens in Durham and the community San Ramon in order to support and assist them in creating sustain

**Activities:**

We work diligently to raise funds in order to assist in the Nicaraguan Board of Directors project ideas to help create new projects and sustain on-going projects. Some of our "core" or on-going projects include maternal and child health facilities, handicapped children services, public library and volunteer fire department support, cultural festivals, arts and music classes, building of schools and rural school partnerships with schools in the US.

**Annual Budget:** \$150,000-200,000

**Staff:** 1 in country, 30-35 in Nicaragua

**Volunteers:** 10 to 15

**Comments on Board of Directors:**

We currently have 10 board members and have recently elected one of them Board Chair. Each board member must serve on at least one (preferably two) committees of which we have 5. There is a Chair for each sub-committee that communicates more frequently with the Director. Each Fall we have an Annual Retreat and re-work our strategic plan and any necessary policy/procedure adjustments.

**Key Challenges / How FOB Students Can Help:**

We are always looking for fresh ideas, new knowledge and input in our organization. Like most non-profits we always need help fund raising and energetic faces to participate in our Board meetings.

**Committees or Teams that Need Help:**

We have detailed outlines of each committee's duties and tasks: Executive Marketing and Outreach Eco-tours and Finca Esperanza Verde, Funded Projects, Finance.

**Frequency & Location of Board Meetings:**

Once Per Month. 3rd Monday of every month at the Eno River Unitarian Universalist Church on Garrett Rd from 7-9pm.

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Threshold

**Field:** Disabilities / Mental Illness

**Website:** [www.thresholdclubhouse.org](http://www.thresholdclubhouse.org)

**Mission:**

Threshold works to improve the quality of life for adults with serious mental illness in Durham. We are committed to facilitating personal well-being and community involvement through meaningful work and relationships. We put these commitments into practice by providing an environment of opportunities and supports that address the vocational, educational, social, recreational, and residential needs of those we serve.

**Activities:**

We offer education, work support and training, and social/recreational activities. Our members work at a dozen jobs in the community, and work alongside staff to get the work of our clubhouse completed.

**Annual Budget:** \$900,000

**Staff:** 12

**Volunteers:** 5

**Comments on Board of Directors:**

We currently have 12 board members, 2 of whom are client members of Threshold. Board terms are 3 years, with an additional 3 year term available. The board is a cohesive group, but has no functioning committees at this point. They are very supportive of the organization and review financials monthly.

**Key Challenges / How FOB Students Can Help:**

Funding - help us plan to expand our funding base, become less dependent on Medicaid Marketing - help us make our program more well known in Durham

**Frequency & Location of Board Meetings:**

Once Per Month. 4th Monday of the month from 4-6pm at Threshold

**Students Who Served on Board Last Year (if any):**

Thomas Day '11 & Rohit Baslas '11

## Triangle Family Services

**NOTE: This organization is headquartered in Raleigh**

**Field:** Social Services

**Website:** [www.tfsnc.org](http://www.tfsnc.org)

**Mission:**

Building a stronger community by strengthening the family.

**Activities:**

Since 1937, Triangle Family Services has been helping families and individuals overcome life's challenges by giving them the tools they need to move away from crisis and into more stable and healthy life situations. Our community is stronger when we eliminate family violence, improve financial stability, and address the emotional well-being of individuals and family members in need. Themore than 7,000 individuals and families we help each year live and work throughout the Raleigh-Durham Metro region.

**Annual Budget:** \$3.5 million

**Staff:** 27

**Volunteers:** 50

**Comments on Board of Directors:**

21 members; the board is extremely engaged and operating on various committees

**Key Challenges / How FOB Students Can Help:**

Communication planning and implementation Capacity Building Diversification of Fundraising

**Committees or Teams that Need Help:**

To be determined with students

**Frequency & Location of Board Meetings:**

Once Per Month. 2nd tuesday each month 8-9am at Triangle Family Services offices located at **700 -101 Blue Ridge Road in Raleigh.**

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.

## Triangle Residential Options for Substance Abusers, Inc (TROSA)

**Field:** Addiction Recovery / Social Enterprise

**Website:** [www.trosainc.org](http://www.trosainc.org)

**Mission:**

TROSA is an innovative, multi-year residential program that enables substance abusers to be productive, recovering individuals by providing comprehensive treatment, work-based vocational training, education, and continuing care.

**Activities:**

TROSA operates a highly structured and disciplined program from several facilities in Durham, and accepts substance abusers with one condition: they must have a strong desire to change their lives. Key elements of the two-year program include vocational training, education, communication, peer counseling, mentoring, leadership training and aftercare. The program is provided at no cost to the individual.

**Annual Budget:** \$11 million

**Staff:** 48

**Volunteers:** 350

**Comments on Board of Directors:**

21 members, several of whom are actively involved in strategic decision making. Board committees function fairly effectively, depending on what tasks they need to address. Ad hoc committees have taken on some important issues recently.

**Key Challenges / How FOB Students Can Help:**

Identifying stable, long term sources of funding; identifying ventures aligned with our mission that are counter-seasonal; forging relationships with public and private sector partners whose goals align with ours

**Committees or Teams that Need Help:**

To be determined with students.

**Frequency & Location of Board Meetings:**

Quarterly. Tuesdays (November, February, May, August), 4:30-6:30pm at our 1820 James Street offices

**Students Who Served on Board Last Year (if any):**

Sandeep Pasrija '11 & Caleb Varner '11

## Walltown Children's Theatre

**Field:** Arts / Youth Development

**Website:** [www.walltownchildrenstheatre.org](http://www.walltownchildrenstheatre.org)

**Mission:**

Durham residents Joseph Henderson and Cynthia Penn founded Walltown Children's Theatre to serve as a "Door of hope and place of opportunity for all children".

**Activities:**

Every year the Walltown Children's Theatre provides arts programming to over 150 elementary, middle, and high school students. Additionally, we hold our After School Arts Program with neighborhood churches, sponsored by the Duke University Office of Community Affairs, as well as our Summer Camps held at the North Carolina School of Science and Math. Our educational shows tour state and nation wide and reaches over 10,000 children yearly.

**Annual Budget:** \$120,000

**Staff:** 2

**Volunteers:** 12

**Comments on Board of Directors:**

Board has seven members. The board has been active in promoting WCT and involved in strategic planning.

**Key Challenges / How FOB Students Can Help:**

Community organization and planning.

**Committees or Teams that Need Help:**

To be determined with students

**Frequency & Location of Board Meetings:**

Once Per Month. Usually Thursdays 6PM or Fridays after 4PM

**Students Who Served on Board Last Year (if any):**

Jacqueline Ferris '11 & Danny Martucci '11

## Youth Quest

**Field:** Youth Development / Developmental Disabilities

**Website:** [www.youthquestinc.org](http://www.youthquestinc.org)

**Mission:**

Youth Quest's mission is to give at-risk youth with mental illness or various behavioral and emotional problems the potential for success. This is done by assisting them with a stable treatment home and family, an exemplary helping staff, and a broader base of life enhancing skills that enable them to live more productive lives, and in turn provide more healthy and functional homes for the community tomorrow.

**Activities:**

**Annual Budget:** \$340,000

**Staff:** 13 full and part time

**Comments on Board of Directors:**

Number of Members: At this time, there are 5 members. The current board is brand new, but the Executive Director is also the founder and is ready to get a strong board in place. Previously, not much happened with the board and now, due to company growth, the infrastructure of the board is in place, the training is in place, and the mentoring is in place, all we need are willing members and those who can contribute. At this time, no committees have been active, but the new design of the board seeks to allow for more strategic decision making. Due to the small nature of the organization, most committee work was filled by staff members in the past. At this time, it's important to be aware that this is a new board. The infrastructure of the board was designed around national accreditation standards and includes several healthy checks and balances. Some structure is in need of change, but primarily it just needs some willing participants to get the ball rolling.

**Key Challenges / How FOB Students Can Help:**

At this time, Youth Quest has been working on the infrastructure of the organization. We've just completed the site review portion of a national accreditation pursuit for the organization. National accreditation requires an eight member board. At this time, we have only five members. Youth Quest is strong in our curriculum, programming, and company vision, but lacks full board development. The infrastructure is there, but there has been a struggle to find willing members to serve on the board.

**Committees or Teams that Need Help:**

Yes, we need several more general members of the board to help us meet national accreditation criteria and help us get the ball rolling on very meaningful committees.

**Frequency & Location of Board Meetings:**

Quarterly. The 3rd Tuesday evening of every quarter. Upcoming meetings: 2nd Quarter 2010 - Tuesday, May 18 3rd Quarter 2010 - August 17 4th Quarter 2010 - November 16 1st Quarter 2010 - February 15 Meetings held at the Youth Quest office located at 1502 We

**Students Who Served on Board Last Year (if any):**

This organization is new to Fuqua On Board this year.